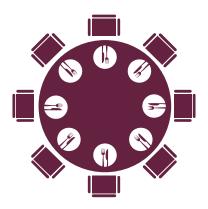
TOWERBROOK

# VisionOn Food and Beverage

A TowerBrook roundtable

London Monday November 6, 2017



TowerBrook VisionOn events bring together sector experts, senior managers and members of our team in a small, private forum where they can exchange ideas and chart new opportunities for sustainable value creation.

Through sharing our experience and insights, we aim to make mutually beneficial connections, stimulate creative thinking and partner with leaders to deliver value for our investors, now and in the future.

## **Our VisionOn partners**



**Dr. Mehmood Khan** Vice-Chair and Chief Scientific Officer, PepsiCo; former President, Takeda Global R&D Center



**Chris Britton** Chair, Dr Gerard; Chair, Graze; Chair, Green Park Brands; former President of Baby Foods, Numico



Rob Versloot CEO, Hero Group



**Jürgen Steinemann** Chair of Supervisory Board, Metro; Member of the Board and former CEO of Barry Callebaut AG



**Peter Doodeman** CEO, Van Geloven, a TowerBrook portfolio company



**Daniel Bernard** Chair of Kaporal, a TowerBrook portfolio company; Former Chair of Kingfisher plc; former CEO and Chair of Carrefour Group



Patrick Bousquet-Chavanne Executive Director, Customer, Marketing, M&S.com, M&S; former Group President of Estée Lauder Companies Inc



Kara Rosen Founder and CEO, Plenish

### Visions

#### **Demographics** Focus on consumer

Branded foods for an ageing population

Mehmood Khan

Consumer-driven disruption in the food market

Chris Britton

What to serve millennials – food for Generation Y

Rob Versloot

#### **Sustainability**

Focus on resilient business models

Sustainability as an EBIT driver in the food industry

Jürgen Steinemann

Meat-free and vegetarian products

Peter Doodeman

#### **Digital** Focus on e-commerce

Food retailing in the digital age

Daniel Bernard

The future of food and wellbeing online

Patrick Bousquet-Chavanne

Branded food and drink in omnichannel

Kara Rosen









### **Talking points**

" Tastes change as you get older. No-one is catering to this market, yet it's the fastestgrowing and wealthiest in the world "

" People are marketing to seniors with only millennials in their marketing teams " " There is a continuing trend towards one leading mainstream brand, private label and a large number of niche brands "

" Stay in the shadows – there are the margins " " Can marketleading, mainstream brands survive?""

" Sustainability is about securing the supply chain as well as about doing the right thing ...

...while at the same time making sure your offer is clearly differentiated "

" Flexitarians (flexible vegetarians are on the rise "

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For detailed insights from this VisionOn roundtable, please contact visionon@towerbrook.com

### **TowerBrook hosts**

#### **European Food Team**



**Jose Arellano** Managing Director



Alexander Walsh Senior Principal

### Introduced and hosted by



Ramez Sousou Co-CEO



Christoph Lueneburger Managing Director

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