TOWERBROOK

VisionOn Auto

A TowerBrook virtual roundtable

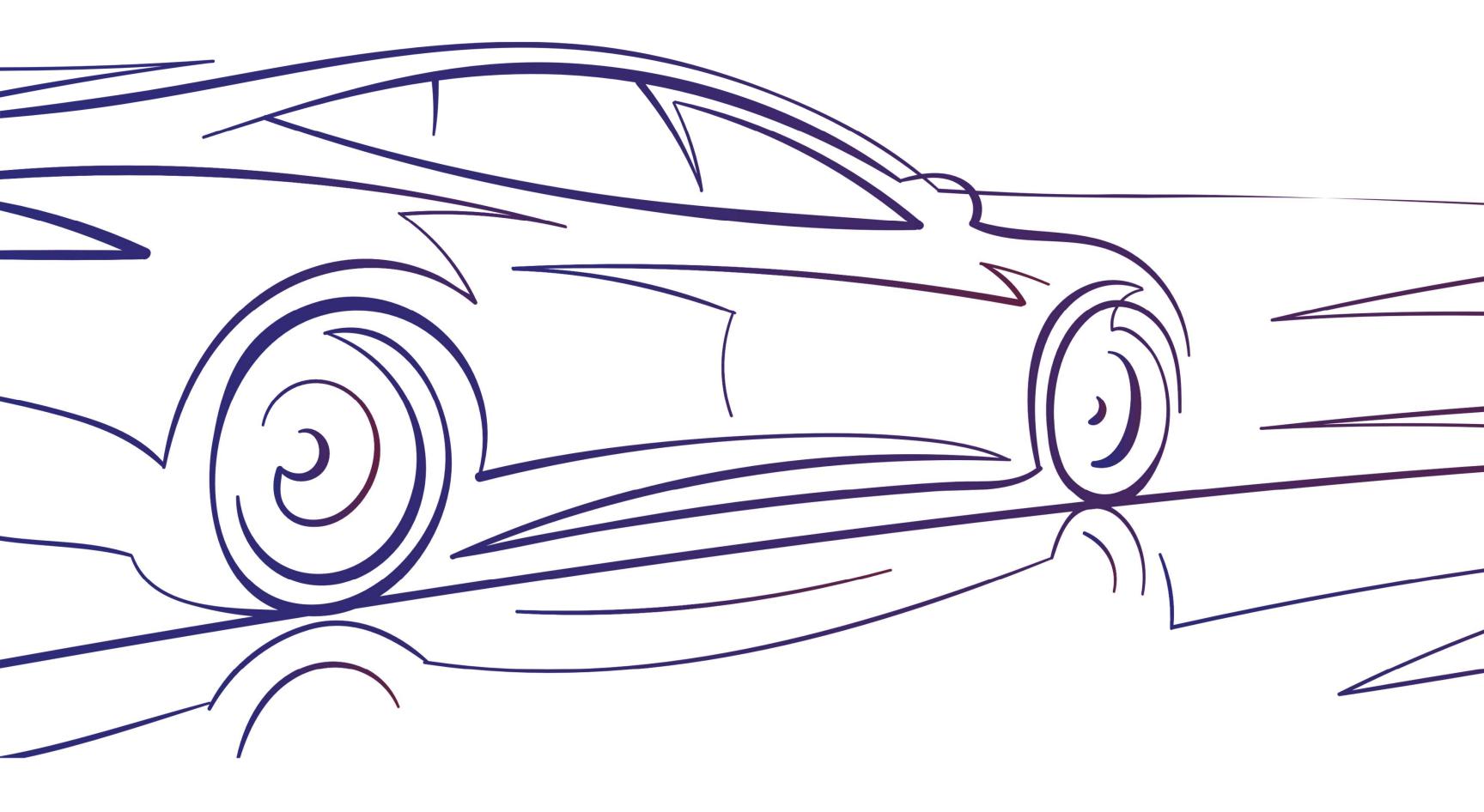




TowerBrook VisionOn events bring together sector experts, senior managers and members of our team in a small, private forum where they can exchange ideas and chart new opportunities for sustainable value creation.

Through sharing our experience and insights, we aim to make mutually beneficial connections, stimulate creative thinking and partner with leaders to deliver value for our investors, now and in the future.

Vision On Auto



Our VisionOn Auto partners



Bernd Bohr
Former CEO,
Bosch Automotive Group

Chair of Supervisory Board, Deutz; Chair of the Board of Governors of Aachen University; Chair, Ottobock



Carl-Peter Forster
Former CEO,
Tata Motors Group

Former President and CEO, GM Europe; former Executive Board member, BMW; former Board member, Volvo. Chair, Chemring Plc; Board member, IMI plc, Babcock Plc



Stephan Kessel Former CEO, Continental

Chair of Supervisory Board, Stabilus; Chair of the Advisory Boards of Novem Beteiligungs GmbH and Dayco Products LLC; Chair, ACPS



Peter Pleus
Former CEO,
Schaeffler Automotive

Former CEO at Mahle Ventiltrieb; former Board director, European Association of Automotive Suppliers (CLEPA)



Bram Schot Former CEO, Audi

Former member of Group Board of Management, Volkswagen; former President and CEO, Mercedes-Benz Italia



Sir Ralf Speth CEO, Jaguar Land Rover

Member of Supervisory Board, Tata Sons. Former Director of Production, Quality and Product Planning, Ford Premier Automotive Group (PAG)

Visions

COVID and beyond

From fossil fuels to e-mobility: How will COVID impact the transformation?

Dr. Bernd Bohr

The future car:

The road from a premium product to a commodity service

Dr. Stephan Kessel

Functions on demand: Standardisation vs. differentiation

Bram Schot

How will emerging automotive technologies change the leader board?

Carl-Peter Forster

Post-COVID industry transformation: The supplier's perspective

Dr. Peter Pleus

The convergence of private and public transport

Dr. Ralf Speth

Talking points

- "Restarting post COVID, government incentives will favour the accelerated recovery of EV, but consumers may well seek the comfort of traditional technologies"
- "While China is fueled by first-time car buyers, in Europe the premium segments will be the most robust coming out of COVID"

- "Engines are no longer differentiators. OEMs will increasingly distinguish themselves as integrators of unique features they source from suppliers"
- "As cars converge functionally with electrification, OEM brands will become even more prominent signals of status and taste"

- "Small and medium-sized suppliers are in severe trouble, and many will have to be consolidated"
- "The average speed of cars in London pre-COVID was 7 mph. That's about what it was in the age of horse-drawn carriages"
- "Over the next three or four years, the availability of lithium and cobalt will become a constraint for EV growth. And it will happen faster than the recovery of the automotive industry to pre-COVID levels"

TOWERBROOK

Disclaimer

The information contained in these materials is provided by TowerBrook Capital Partners L.P. or TowerBrook Capital Partners (U.K.) LLP (individually or together with their affiliates as the context requires, "TowerBrook") to share our efforts around trends in the food and beverage sector. The materials are for informational purposes only and do not constitute and should not be construed as an offer to sell or solicitation of an offer to buy any securities or related financial instruments in any jurisdiction in which such offer or solicitation, purchase or sale would be unlawful under the securities, insurance or other laws of such jurisdiction.

These Materials are not intended to be, and should not be read as, full and complete descriptions of a sourcing or investment strategy for any fund managed or advised by TowerBrook. Neither TowerBrook nor any of its affiliates or any of TowerBrook's or its affiliates' respective officers, partners, employees, equity holders or agents (collectively, "TowerBrook Persons"), nor any third-party sources cited in these materials ("Third-Party Sources"), make any representation or warranty, express or implied, as to the fairness, correctness, accuracy, reasonableness or completeness of any of the information contained in these materials, and neither TowerBrook, any TowerBrook Person or any Third-Party Sources shall have or be subject to any liability to you or any other person resulting from your review or use of these materials. These materials should not be construed as a recommendation, invitation or inducement to any person to make any investment, and no investment decisions should be made in reliance on these materials. By receiving these materials, you expressly disclaim any right to rely, directly or indirectly, on these materials and expressly waive to the fullest extent permitted by law any claim (whether in contract, tort, equity or otherwise) for liability against TowerBrook or any TowerBrook Person by you. TowerBrook has no duty to update the information contained herein.

TOWERBROOK

Thursday May 7, 2020



London

TowerBrook Capital Partners (U.K.) L.L.P 1St. James's Market Carlton Street London SW1Y 4AH United Kingdom

Tel: +44 20 7451 2020

New York

TowerBrook Capital Partners L.P.
Park Avenue Tower
65 East 55th Street
New York, NY 10022
United States of America

Tel: +12126992200

Madrid

TowerBrook Capital Partners Spain S.L.
Plaza de la Independencia 8
Planta 1^a, Puerta 3
28014 Madrid
Spain

Tel: +34 91 061 2402

Munich

TowerBrook Capital Partners (Germany) GmbH Theresienstrasse 1 80333 Munich Germany

Tel: +49 89 2050 0852 20

towerbrook.com